

**From:** [Scott Cooper](#)  
**To:** [Emily Bremer](#); [Scott Rafferty](#); [Paul R. Verkuil](#)  
**Subject:** Congratulations!  
**Date:** Thursday, December 08, 2011 4:55:00 PM

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Dear Emily, Paul and Scott,

That was a great run-up and satisfying ending (with a few suspenseful moments in the middle) at the IBR debate today. This effort you have led at ACUS has identified a consensus policy space to work in. Collectively, I believe we can push forward progressive initiatives that will allow for additions to, not subtractions from, the current public-private partnership that encourages standards to serve public policy needs.

Best regards,  
Scott